

INFORMATION FOR GROWTH

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July 4th, 2018 London

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Current Status and Future Trends of the Global Li-ion Battery Market

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AVICENNE ENERGY

Presentation Outline

- The rechargeable battery market in 2017
- The Li-ion battery value chain
- Li-ion Battery market Forecasts

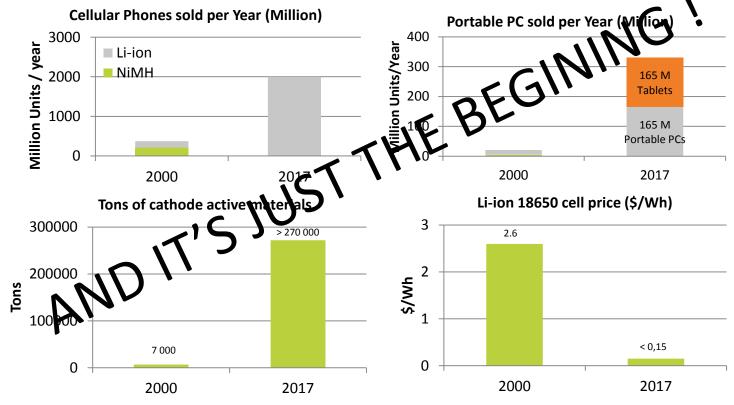




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THE BATTERY MARKET IS REALLY DYNAMIC





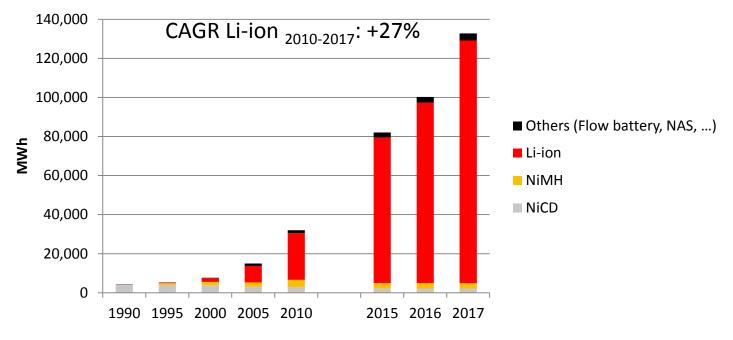


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THE WORLDWIDE BATTERY MARKET 1990-2017

Lithium Ion Battery: Highest growth & major part of industry investments



Source: AVICENNE ENERGY, 2018



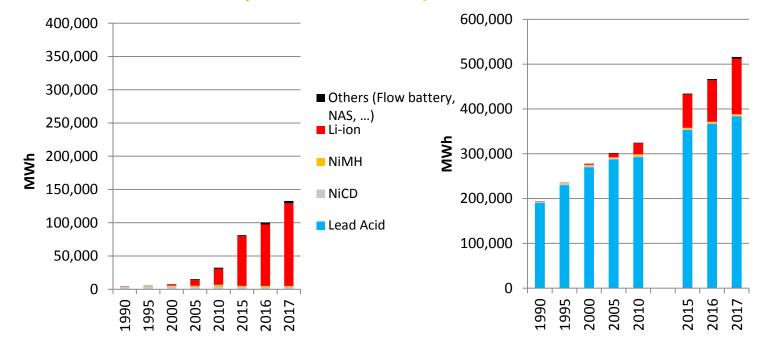


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THE WORLDWIDE BATTERY MARKET 1990-2017

Lithium Ion Battery: Highest growth & major part of the investments Lead acid batteries: By far the most important market (75% market share)



Source: AVICENNE ENERGY, 2018



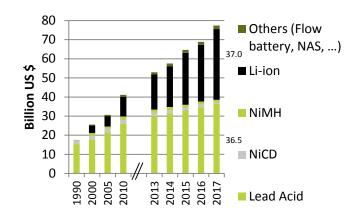


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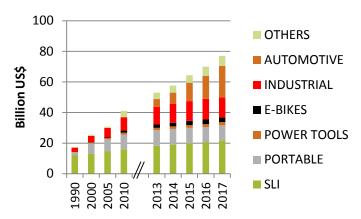
THE WORLDWIDE BATTERY MARKET 1990-2017

>75 BILLION US\$ in 2017 – Pack level¹ 9% AVERAGE GROWTH PER YEAR (2010-2017)



1- Pack: cell, cell assembly, BMS, connectors – Power electronics (DC DC converters, invertors...) not included

Source: AVICENNE ENERGY, 2018



INDUSTRIAL

- MOTIVE: Forklift (95%), others
- STATIONARY: Telecom, UPS, Energy Storage System, Medical, Others (Emergency Lighting, Security, Railroad Signaling,, Diesel Generator Starting, Control & Switchgear,

AUTOMOTIVE: HEV, P-HEV, EV

OTHERS: Medical: wheelchairs, medical carts, medical devices (surgical power tools, mobile instrumentation (x-ray, ultrasound, EKG/ECG, large oxygen concentrators, drones, Light Electric Vehicles, Hoverboard, ...





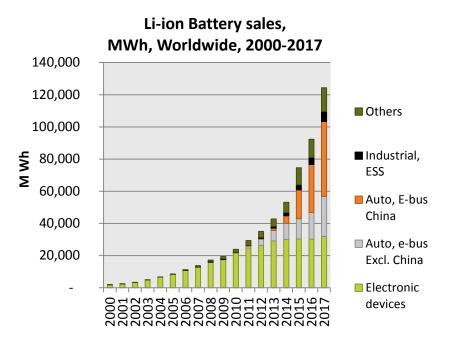
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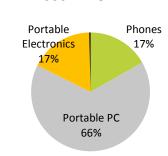
LI-ION IN 2017 - MAIN APPLICATIONS

>120 000 MWh - 28 B\$ (1)

CAGR 2007/2017 +25 % per year in Volume

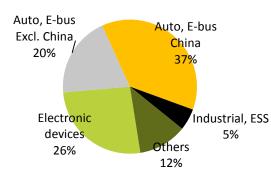


(1) Cell level Others: medical devices, power tools, gardening tools, e-bikes... Source: AVICENNE Energy 2018



2000: < 2GWh

2017: >120 GWh







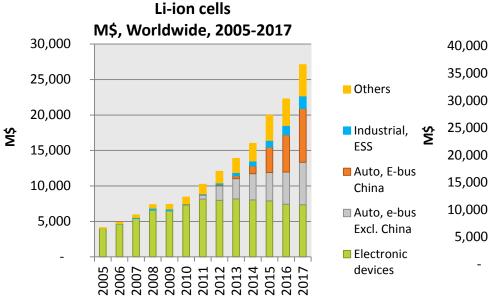
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LI-ION IN 2017 - MAIN APPLICATIONS

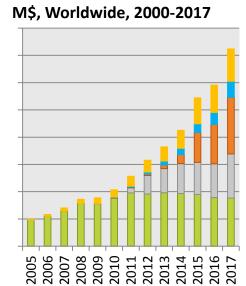
+120000 MWh - 27 B\$ (1) 7 300 M small cells

CAGR 2007/2017 +25% per year in Volume Cell: +16% per year in value Pack: +18% per year in value



Others: medical devices, power tools, gardening tools, e-bikes...

Source: AVICENNE Energy 2018



Li-ion Packs





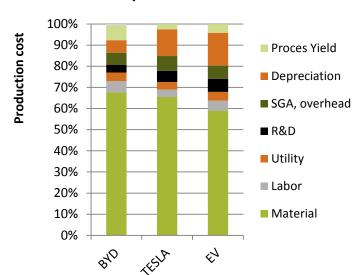
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LIB: THE BIGGEST PART OF THE COST IS RAW MATERIALS

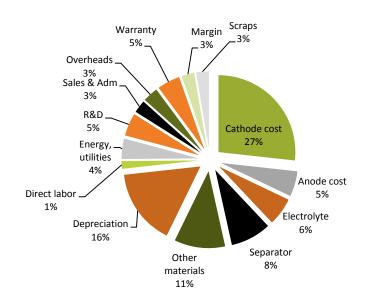
RAW MATERIALS ACCOUNT FOR 60 TO 70% OF LIB CELLS BUSINESS
RAW MATERIAL COST IMPACT DRASTICALY ON THE BATTERY MAKERS PROFIT

LIB Cost structure for TESLA & 40 Ah EV pouch cell NMC



Note: Average mix of cylindrical, prismatic & laminate cells Sources: AVICENNE ENERGY 2017

Average cost structure of Li-ion cell







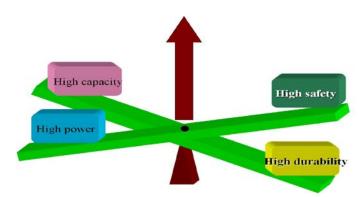
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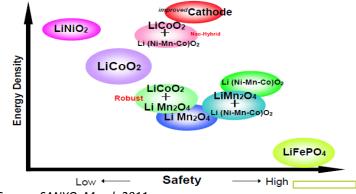
LIB CATHODE MATERIAL

- Cathode raw materials market
 - ¿ LiCoO2 (LCO)
 - **1** LiMn2O4 (LMO)
 - **1** LiMPO4⁽¹⁾ (LFP)
 - Li[NixMnyCoz]O2 NMC

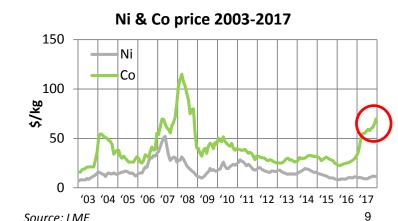
(1) M= Fe or Mn



Source: Mitsubishi, Batteries 2012 - Nice



Source: SANYO, March 2011





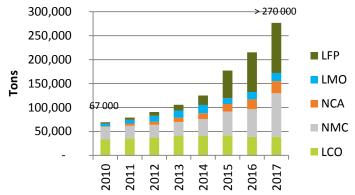


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CATHODE ACTIVE MATERIALS NEEDS

Cathode active materials for LIB in Tons, 2010-2017 (**Demand**)





Rationales

- In 2017, LCO is used in pouch cells for electronic devices: smartphones, tablets, ultra thin portable PCs
- NMC is used in other electronic devices & xEV
- NCA is used by 18650 Panasonic cells in Tesla cars and as a blend with LMO in other xEV
- 1 LMO is mostly used as a blend with NMC in xEV
- The LFP is used in xEV, e-buses in China and for industrial applications



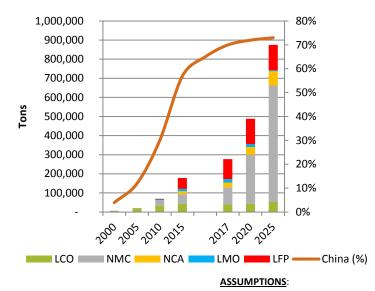


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CATHODE ACTIVE MATERIAL FORECASTS 2000-2025

Cathode active materials 2000-2025 - Tons

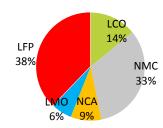


Portable devices:

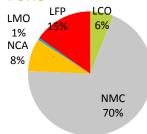
2017-2025: +5-6% per year in volume

- HEV: 3 M HEV/year in 2020, 4,2 M HEV in 2025
- P-HEV: 0,65 M P-HEV/year in 2020, 1,4 M in 2025
- EV: 1,9 M EV/year in 2020 (1,3 M in China) / 4 M/year in 2025 (2,8 M in China) 100% LIB
- Industrial, stationary & other applications 2016-2025: +16% per year

Cathode active materials in 2017 > 275 000 Tons



Cathode active materials in 2025 875 000 Tons



Assumption: Tesla keep NCA chemistry and have a relative success (+350 000 EV sold per year in 2025 – TESLA forecast 500 000)

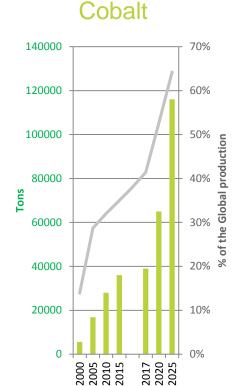


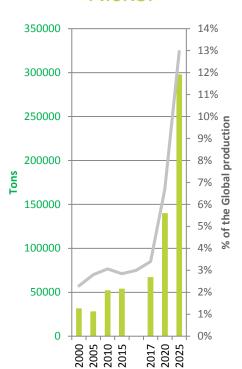


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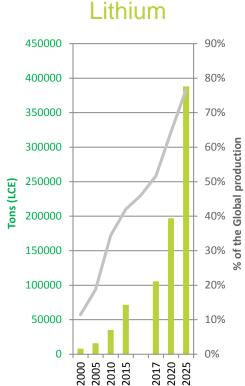
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METAL NEEDS FOR RECHARGEABLE BATTERY WILL INCREASE RAPIDLY





Nickel



Sources: AVICENNE ENERGY 2018



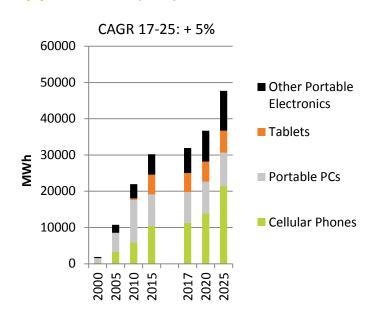


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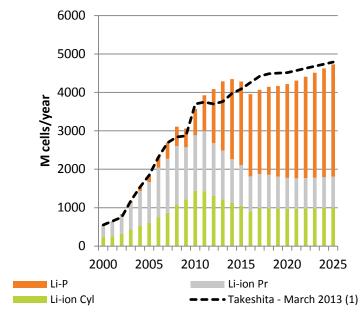
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2025 LIB FORECASTS FOR PORTABLE ELECTRONIC DEVICES

2000-2025 LIB market, MWh, by application (3C)



2000-2025 LIB market, M cells, by form factor (3C)



Source: AVICENNE ENERGY Analyses





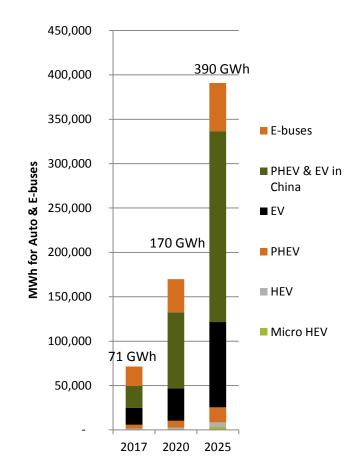
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X-EV MARKET

- Why x-EV?
- Definition & segmentation
- 3 X-EV worldwide in 2017
 - By country
 - By car makers
 - By battery chemistry
- X-EV forecasts
 - AVICENNE ENERGY & other analyst forecasts
 - Battery chemistry forecasts
 - Battery cost forecasts
- X-EV battery forecasts

CAGR 2017-2025:+ 24%





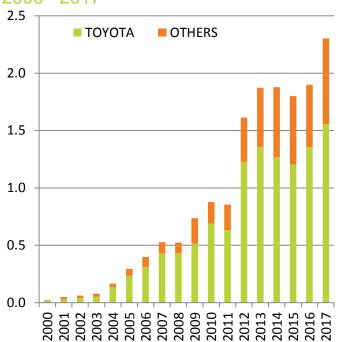


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HEV WORLDWIDE IN 2017 2,3 M HEV

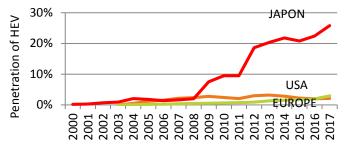
HEV sold per year, M units, worldwide, 2000 - 2017



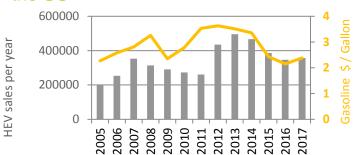
Penetration of hybrids in the global sales, 2000-2017

Growth 2016-2017: +20%

From 1,9 M to 2,3 M HEV



Gazoline price impact on HEV market in the US



Source: TOYOTA, HONDA, NISSAN, FORD, GM, HYUNDAI, MERCEDES, GM, BMW, VW, PORSCHE... Compilation AVICENNE ENERGY Micro hybrid not included



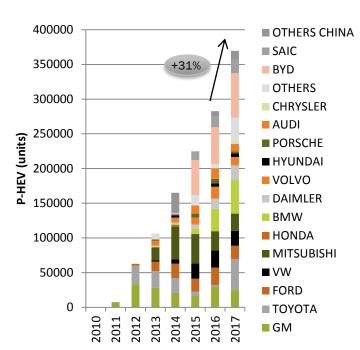


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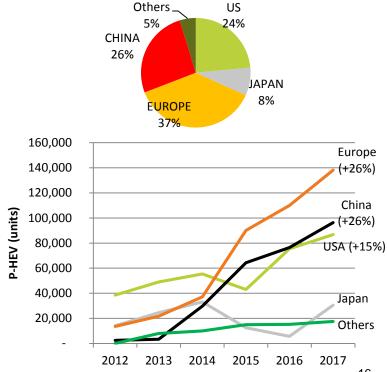
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PHEV SOLD WORLDWIDE > 370 000 IN 2017

World excl. China growth +32% Chinese Growth + 26%



China is leading the P-HEV market thanks to high incentives



Source: AVICENNE ENERGY Analysis, 2017



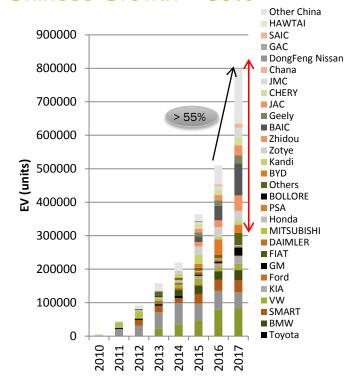


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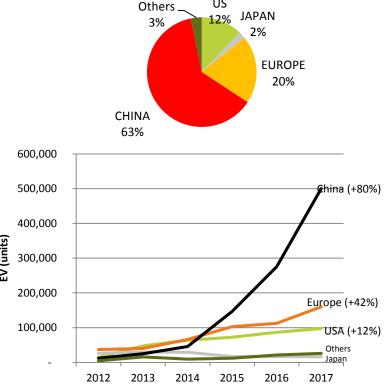
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EV SOLD WORLDWIDE> 800 000 IN 2017

Chinese Growth > 80%



World excl. China growth >26% China is leading the EV market thanks to high incentives



Source: AVICENNE ENERGY Analysis, 2017





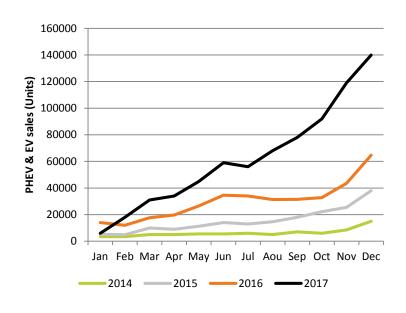
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NEV* DEVELOPMENT IN CHINA

>600 000 PHEV & EV sold in PHEV & EV evolution







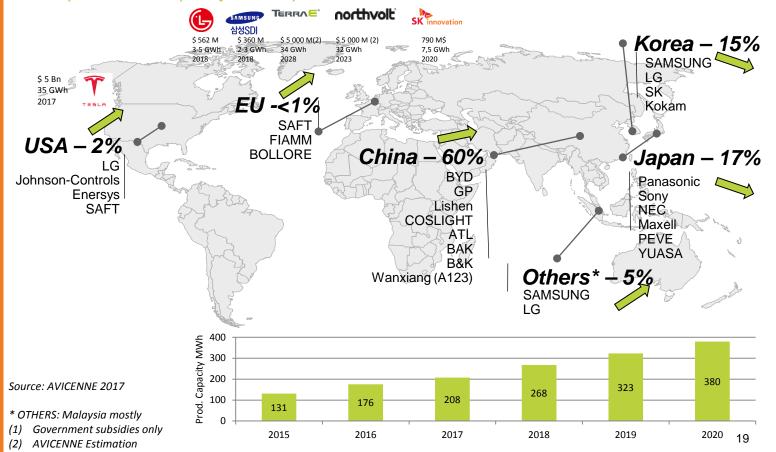


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LITHIUM ION CELL PRODUCTION

Korean companies start to move in Malaysia New production capacity in Europe and US







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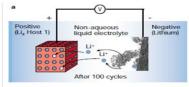
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SAFETY ISSUES

Li-ion and LMP are not thermally stable what raises serious safety concerns

Background

In the 80's, lithium metal batteries were put into the markets (Moli Energy). Their further development has for a long time been slow because of a low cycle efficiency and safety issues: High chemical reactivity and a low melting point enable strong chemical reactions, even explosions. In the charging-discharging process, lithium metal can form dendrite and accumulate on electrodes. The growing lithium dendrite could puncture the separator and result in an internal short circuit. Except BOLLORE, all the companies developing Li metal batteries cancelled their projects



Mobile

Li-ion batteries for mobile devices mostly used a Lithium Cobalt Oxide Cathode and liquid electrolyte.

In case of overcharging or short-circuit (contact between anode & cathode) a chain reaction starts -> heating & gasing -> fire ("Thermal runaway")

In 2006, SONY had to recall millions of portable PCs for total costs of 400 million USD, more than there profit-to-date

Automotive

With new cathode chemistry, most of the automotive today on the markets experienced safety concerns: (1) BYD Taxi in China with a lithium iron phosphate cathode (2) GM Volt in the US with a LG Chemical battery using LMO cathodes (as a result of a crashed tested Chevrolet Volt caught three weeks after the testing!) (3) PRIUS P-HEV in the US (converted from HEV Prius by a local engineering company without any authorisation by Toyota)



Boing 787: The fire that burned near the tail of a parked Boeing 787 in Boston was caused by an overheating Lithium ion battery pack. The battery fire could have been hot enough to melt the carbon-fiber reinforced plastic that makes up the plane's shell.

CONSEQUENCES: All the 787 worldwide are grounded. Considerable losses for Boing.







Source: AVICENNE ENERGY 2016





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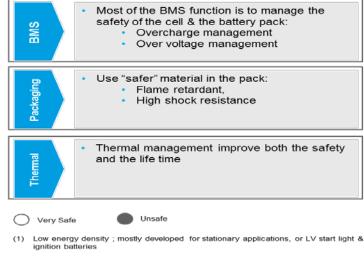
SAFETY IS A SINE-QUA-NON SELECTION CRITERIA FOR BATTERY TECHNOLOGIES

Some technologies are already out of the game due to stability issues

Sulfur

High V





The lithium ion technologies that win will win partly on their safety argument, possibly sacrificing some energy density.

Source: AVICENNE ENERGY 2016





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TIME TO MARKET FOR NEW MATERIALS IN LIB INDUSTRY



- The research and development in this industry is very long and time consuming.
- Time to market to commercialize a new material is long. Remember that the first Li-ion battery was launched by Sony in 1991 with LCO cathode, graphite, LiPF₆ electrolyte & polyolefin membrane. It was 20 years ago.
- LTO was invented by Matsushita in 1993 (22 years ago)
- Lithium iron phosphate was invented in 1995 (20 years ago).
- So, it takes between 10 & 20 years to commercialize a new material in the battery industry.



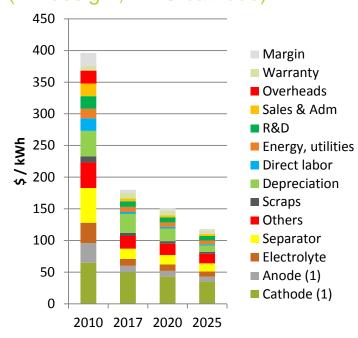


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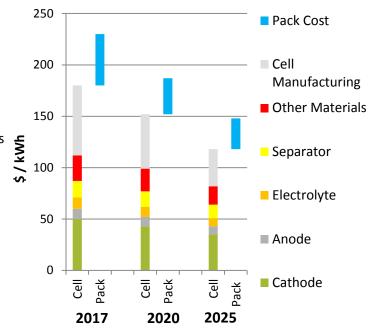
LI-ION BATTERY COST 2015-2025

LIB cell average **cost** (40 Ah pouch) (EV design; NMC cathode)



(1) Active materials only Source: AVICENNE ENERGY 2018

LI-ION BATTERY PACK **COST** FOR EV



^{*} For Production > 100 000 packs/year



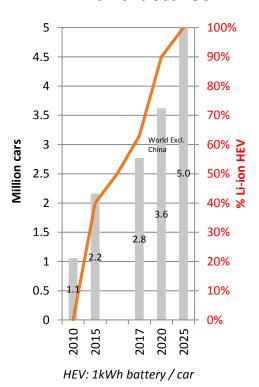


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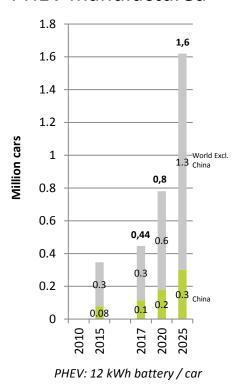
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HEV, P-HEV, EV 2025 FORECASTS

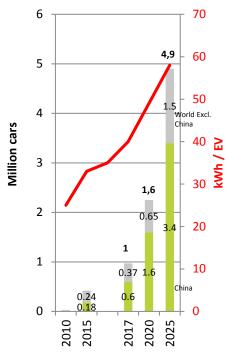
HEV manufactured



PHEV manufactured



EV manufactured







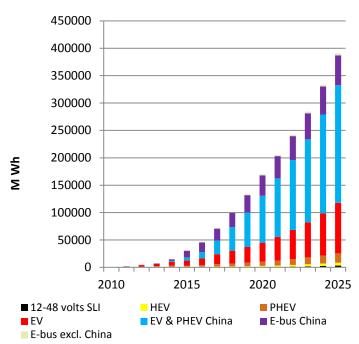
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BATTERY DEMAND - XEV 2025 FORECASTS

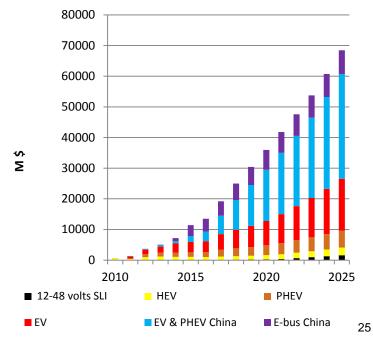
Li-ion for EV, HEV & P-HEV Battery needs (MWh)

CAGR 2017-2025: +24%



Li-ion for EV, HEV & P-HEV Battery needs (M\$)

CAGR 2017-2025: +17%







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LI-ION BATTERY MARKET FORECASTS

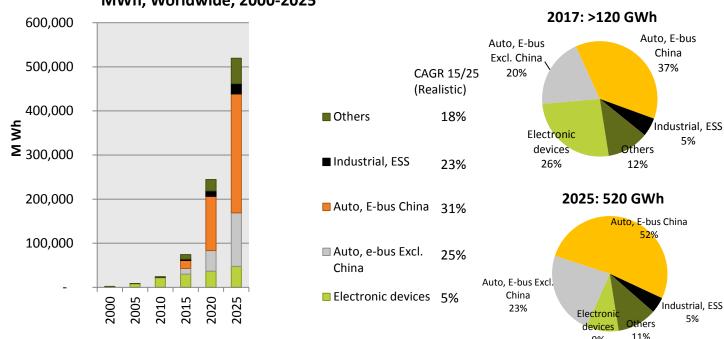
From 120 GWh in 2017 to 520 GWh

CAGR 2017/2025 +21 % per year in Volume

9%

26

Li-ion Battery sales, MWh, Worldwide, 2000-2025



Others: medical devices, power tools, gardening tools, e-bikes...

Source: AVICENNE Energy 2018





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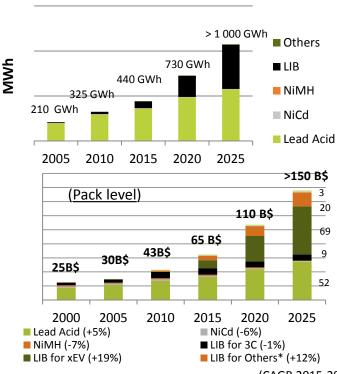
TAKEAWAYS

Battery Market 2015-2025 - CAGR = +9% / Li-ion>+13% WORLDWIDE 2000-2025

- Li-ion battery is driven today by Automotive & Industrial applications
- In 2012, most of the car makers (except Toyota) switch to Li-ion for HEV
- P-HEV, EV and E-buses will be powered by Li-ion:

 18 B\$ market in 2017 34 B\$ in 2020 & 65 B\$ in 2025 with high numbers in China (2017: US\$6 Billion for xEV and US\$ 5 Billion for xE-Buses)
- **3** EV expectations attract large Chemical companies
- New materials are needed to meet Automotive standards
- HEV will account for 3% of the auto sales in 2020
- P-HEV & EV for 2% to 3% by 2020
- Micro-hybrid will achieve >50% in 2020/25
- Lead acid battery will be the first market in 2025 in volume, but Li-ion market will be higher than Lead acid in value from 2018.
- A very small EV market in the automotive world will represent a huge market for batteries
- New LIB applications: UPS, Telecom, Forklift, Medical, Residential ESS, Grid ESS, hoverboard, drones: CAGR > 10% in the next 15 years
- Lithium battery for other application (ESS, stationary, industrial...) will reach 10 Billion \$ market at the pack level in the next 5 years
- **5** ESS market could be much more important if the price of LIB at the system level is under 150 \$/kWh

RECHARGEABLE BATTERY MARKET WORLDWIDE 2000-2025



(CAGR 2015-2025)

Others: Automatic handling equipment, robots, forklifts, back-up, UPS, Telecom, medical devices, Residential ESS, Grid ESS, drones, Hoverboard..... 27





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THANK YOU



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